Welcome from the Chair

Hello! First, I want to welcome all new and returning students. The year is off to a great start, and we are glad that all of you are here. This newsletter will be sent to all PAUS students at least twice a year. The goal is to keep you up to date on departmental events and to make sure you have the information you need to enjoy our courses and programs. This is our first issue, and we welcome your input on how to make future issues more useful. Student tips are great. What have you learned that can help other students? Also, I would like to let everyone know what our students are doing. This includes internships, new jobs, trips, information on projects, on events, etc.

Do you know that you are taking classes at one of the very best policy schools in the country? The Andrew Young School is a major Georgia State success story. A recent analysis of public administration research rates us 5th in the nation in research productivity. US News rates 252 public affairs programs by reputation, and they place us in the top 10 percent in the areas of public finance and budgeting, public administration and management, city management and urban policy, and policy analysis.

The education you get from our department and the Andrew Young School is a great value. I know you have just paid for your tuition, fees, books, and parking. This price is steep, but most the schools ranked as high as AYSPS are going to cost you more—probably lots more, and all MPA programs do not offer the convenient evening classes we have at Georgia State.

We offer students quite a bit, and we are always trying to find ways to make improvements. I hope this newsletter gives you at least a glimpse of what we have going on.

Greg Streib

Be Sociable: Join the PAUS Network

The PAUS Network sends a warm welcome out to all the returning and incoming graduate and undergraduate PAUS students. We’re a new student group, free to join, connecting PAUS students for social and academic events. We hope you find the following tips helpful in your GSU journey.

You can stay informed of PAUS Network activities by joining the mailing list.

Click here to join.

Remember to Apply for Graduation!

You need to apply for graduation well ahead of the actual date of the ceremony. Here are some upcoming deadlines:

**Undergraduate Deadline Dates to Apply for Graduation Commencement Ceremony**

- Spring (May) 2006, EXPIRED
- Summer (Aug) 2006, EXPIRED
- Fall (Dec) 2006, January 1, 2006
- Spring (May) 2007, June 1, 2006
- Summer (Aug) 2007, September 1, 2006

**Graduate Deadline Dates to Apply for Graduation Commencement Ceremony**

- Spring (May) 2006, Expired
- Summer (Aug) 2006, January 1, 2006
- Fall (Dec) 2006, March 1, 2006
- Spring (May) 2007, September 1, 2006
- Summer (Aug) 2007, January 1, 2006

Make a note of these deadlines. They are strictly observed by the graduation office.
The PAUS Alumni Club invites you to join them every third Friday of every month at the BrewHouse Café in Little Five Points. This will begin on October 21st. The BrewHouse is located on the corner of Moreland and McClendon.

Students, staff, faculty, and alumni are invited. Help get this new tradition off to a good start.

We will be inviting students to come to our building to see speakers at least twice a semester. These events will cover career-related issues and important public administration and policy topics.

This semester we will have a session on economic development careers on October 21. This will be a great opportunity to learn more about economic development work and the types of career opportunities that are available. We will have a panel of wonderful speakers. This session will be from 12-1:30 in room 749 of the AYSPS building.

We will also have a session on federal government careers on November 11--same time and place as above.

We know it is tough for many of you to get downtown during the day, but these are going to be great events.

Academic Honesty

The punishments for failing to observe the requirements for academic honesty are quite severe. The more common infractions include copying material from a Web page and presenting this work as your own, and presenting the same work in more than one class.

The writing and ideas of others must always be cited. There are no exceptions. Also, be sure to talk to your instructor anytime you want to work on the same topic in more than one class. This is probably OK, if you are going to extend upon your previous work.

Do all MPA Students Need an Internship?

All MPA students must complete an internship, unless they submit a petition to waive this requirement and get it successfully approved.

The petition process is managed by the AYSPS Office of Academic Assistance. They can supply a petition form, which you return to them for review by a PAUS faculty committee.

We frequently grant waivers for students with substantial public management and/or nonprofit experience.

Remember to submit a copy of your resume and a position description along with your waiver form. These are required.

A Student Tip

Do you know you have storage space on the GSU network? You can use this space to save files that can be accessed from any location. Go here: https://elocker.student.gsu.edu. Enter your username (everything before @ in student email) and student email password. These files are on your H: drive when you are on a campus computer.
Career Notes

Make sure and let us know if you have accepted a new position. We like to know when our students are successful.

Josh Bornstein started as Emergency Management Specialist with the CDC in June. He is a Presidential Management Fellow assigned to the CDC's Office of Security & Emergency Preparedness. He asked us to mention that this position is a direct result of the internship that he completed at CDC while in the MPA.

Nevbahar Ertas has been awarded the AERA dissertation grant for 2004-2005 academic year. AERA Grants Program is supported by the National Science Foundation (NSF) and the National Center for Education Statistics (NCES) of the Institute of Education Sciences. The program provides funding for education policy and practice-related research that uses quantitative methods to analyze the large-scale, nationally and internationally representative data sets.

We will feature more information about student accomplishments in future issues. Remember to keep us posted on your career developments.

Applying for Graduate Assistant Positions

We have many students working with faculty on a variety of matters in the Andrew Young School.

The best time to get an assistantship is when you apply for admission, and we do hire more graduate assistants in the fall.

Opportunities do frequently arise during the year, however, and you need to have an application on file, if you want to be considered when someone is interested in hiring.

You can find out more by clicking here.
The Spring Schedule is Available

The class schedule for spring 2006 is now on the Web.

Look this over carefully and let the department chair know if you see any problems.

Planning Ahead for Fall and Beyond

Our class schedules are fairly consistent from year-to-year. As a general rule, we try to offer core courses once every semester and electives once a year. You can get a fairly good idea about the fall 06 schedule by looking at fall 05. They are going to be about the same. We also try to stick with days and times for classes that have worked well in the past.

Plan ahead…petitioning for curriculum changes ought to be your last option. There are occasional exceptions, but there are very few required and elective courses that are not offered regularly.

Let the chair know if you have concerns related to fall 06. Changes will be very hard to make once you see that schedule posted.

Spring Calendar

Registration for spring runs from October 24 to December 23. Tuition and fees are due by 5pm on January 3. Regular classes begin on January 9. The Martin Luther King Holiday is January 16 (No Classes). Spring break is March 6-12.

A Tip from a Previous Student

Make sure you develop two solid writing samples while you are still in school. Make them as diverse as possible.

Many jobs requiring writing samples. Try to develop samples that fit your career options.

Some Unique Classes for Spring 06

In the spring 2006 semester, PAUS will offer 8461, Ethics and Public Administration. This course will be taught by Dr. Carolyn Bourdeaux and satisfies a requirement for the Management and Finance Track in the MPA program. The first part of the course will cover the philosophical underpinnings of ethical reasoning as well as pragmatic techniques for ethical reflection at a personal and organizational level. The second part of the course will consider a series of issues related to the practice of ethical decision-making in public sector settings, including considerations of social justice and equity, lying, “whistle blowing,” and leadership versus representation in a democratic society.

In the spring 2006 semester, PAUS will offer 8731, Managing Diversity. This course will be taught by Dr. Carol Hansen, it fills a requirement for the Human Resources Track in the MPA program. Organizations are changing as the work place embraces more immigrants and as our own transactions cross borders in response to expanded missions, labor pools, security concerns, and client services. This course will focus on cultural differences in employee, management, and organizational behavior. We will deal with the roots and implications of these cultural distinctions as organizations become more diverse. It will cover issues such as:

- Trends in internationalization and immigration
- Definitions of culture and descriptions of cultural frames that impact the work place
- Cross-cultural differences in work and decision-making styles
- International teams
- Expatriate adjustment and related HR issues
- Working in Third World organizations

Remember that it is possible to make changes in your elective course requirements. This can be done by petition, and you can get a petition form from the Office of Academic Assistance. These two excellent courses fit well with many career tracks and specializations in the MPA and MSUPS degrees.
Another Fantastic New Class

In the spring 2006 semester, PAUS will offer 8201, International NGOs. This course will be taught by Dr. Michael Rushton.

Attend the Dan Sweat Lecture!

The Andrew Young School of Policy Studies at Georgia State University are pleased to invite you to the second Dan E. Sweat Lecture “The Economic Importance of School Quality” featuring Dr. Eric A. Hanushek of the Hoover Institute, Stanford University on Wednesday, October 5, 2005 at 7:15 pm in the Student Center Speakers’ Auditorium at Georgia State University (Gilmer and Courtland Street Atlanta, Georgia) Reception immediately following (hosted by AGL Resources). The lecture is free and open to the public.

Dr. Hanushek is renowned for tackling controversial issues such as class size reduction and the importance of teacher quality. "Eric Hanushek is responsible for some of the most important and informative research on a broad array of education policy," said David Sjoquist, director of the Fiscal Research Center and the Dan E. Sweat Distinguished Chair in Educational and Community Policy. "While everyone professes to want higher school quality, there are strong differences of opinion as to how to attain it. It is hoped that this lecture will stimulate thinking about appropriate actions." Hanushek also is a research associate of the National Bureau of Economic Research, a member of the Koret Task Force on K-12 Education, and a member of the National Board for Education Services. He has written numerous books including "the Economics of Schooling and School Quality," Improving America's Schools," and "Making Schools Work."

Parking: Parking is available for $6.00 per vehicle in Deck M. From Courtland Street, turn left onto Auditorium Place and right at the first Deck M entrance. From Piedmont, turn left onto Auditorium Place and left at the second Deck M entrance. There are also public pay lots nearby. The Georgia State MARTA station is 1.5 blocks south of the Student Center.

Who was Dan Sweat?

Dan Sweat was a renowned Atlanta public administrator and a visionary leader. One often cited example was his effort to bring housing to downtown Atlanta—imagine that!

He played an important role in the development of a downtown area known as Bedford-Pine, and he moved there himself. The Atlanta Business Chronicle likened this to "moving to another planet." It seems like everyone is moving back to Atlanta these days, and it was Dan Sweat who made this look like a good idea.

Dan was a frequent speaker in PAUS classes, and we have a scholarship named in his honor. Many of his papers are available at the GSU library.

The Internship WebCT Page is Moving

Students conducting internships for credit have been using a WebCT CE page for many years. The spring 06 class will use WebCT Vista. If you are currently conducting an internship that will continue on until spring, then your account will need to be moved. Talk to one of the internship coordinators about this in December or January.

Students conducting a spring internship should watch for additional information about how to access the Vista page. This information will be sent to anyone who registers for a spring internship class. The internship Web page materials will also contain the new information. They will be updated soon.

Alumni in the News

Harris Bostic is doing wonderful work in San Francisco. He is profiled in numerous newspapers and magazines, and he will be speaking and the Commonwealth Club. More…
Studying in England is a Fine Idea

Last fall, PAUS launched a new international exchange program for our graduate students. The program is a one-semester exchange with the School of Arts and Sciences at the University of Northumbria (UNN) in Newcastle-upon-Tyne, England. Through this exchange program, students working toward their Master’s or Doctoral degree may spend a fall semester taking courses in Public Administration and Policy Analysis at UNN. Upon the students’ return to GSU for the spring semester, the PAUS department will welcome students from UNN to study here at our school.

As part of the exchange program, students may elect to participate in a summer or fall internship at the UNN Center for Policy Research, where a staff of roughly twenty researchers work on policy issues (such as neighborhood renewal, public management, and social equality) pertinent to the region as well as to the entire United Kingdom. The Center is very reputable and has received 7.5 million pounds in research grants in the last four years, including funds from the EU and UK governments. An approximate equal number of UNN students will study at GSU the second half of the academic year.

The program is open to graduate-level students in the PAUS department as well as students from other universities. As a participant in the exchange, you qualify for in-state tuition, regardless of your state of residence. Additionally, students interested in participating in the exchange may apply for the study abroad scholarships made available by Georgia State University’s International Education Fund and administered through the Study Abroad Office. While funds vary each year, PAUS students currently at UNN each received $1,400 from these scholarship funds!

This is a tremendous opportunity for students in the PAUS department. Please visit our website at www.gsu.edu/newcastle or contact Dr. Carol Hansen, the program director, for more information. Dr. Hansen can be reached by phone at 404-651-1653, by e-mail at chansen@gsu.edu, or in person at 326 Andrew Young Building, 14 Marietta Street.

A Meeting About Our England Program

October 12, 2005
3 pm
Room 749
The Andrew Young School of Policy Studies
Building
14 Marietta Street
Atlanta 30303

Please RSVP. If you are not able to attend, please indicate another day when you can attend such a meeting. We wish to share this very important information with you before the beginning of Spring registration.

Send your e-mail confirmation to: Ms. Susan Walker (swalker29@student.gsu.edu or susanwalker@gmail.com).

If you are interested in a summer internship at the Centre for Public Policy (at UNN) for the summer or fall of 06, please come to this meeting as well.

Heather Stutz Reports from Newcastle

Newcastle is a fabulous city with lots to offer. There are open air shops and markets in the pedestrian areas, parks and green space to exercise or relax in, beautiful stretches of walkways in the Quayside by the Tyne River, St. James Stadium home to the Newcastle Untied Football Club, plenty of historical buildings and museums, and there is definitely no shortage of nightlife. No matter who you are Newcastle has something to offer.

In the short time that we have been here we have traveled to Hexam and hiked along Hadrian’s Wall, Carlisle and the western coast of England, Cockersmouth and Keswick in the Lake District, York and Durham. Newcastle is a great place to travel from because of its international airport and the numerous busses and trains that run from the city.

Overall, I think that it is also just the experience of living in a different country and it can be what you make out of it. Some people will chose to stick with what they know, but if you branch out and immerse yourself in another culture you will gain far more from your experience.
Amanda Easoz Interns in England

 Completing an internship in Newcastle has been a great experience in many ways. Not only has it helped me to explore my interests in urban revitalization policies, but it has also provided a unique inlet into the local community. These efforts have enabled me to see the practical influence of European policies and regional priorities in facilitating the local government’s regeneration efforts.

Within the last 10 to 15 years, Newcastle has gained recognition for its successful culture-led regeneration policies. As an intern with the Centre for Public Policy, I have had an opportunity to look at these efforts from a micro level. Since my arrival in July, I have been researching ways to maximize the operation and impact of a cultural business incubator located in a historical building in the city centre. By meeting with local officials and cultural organizations throughout the project, I have gained a broader understanding of urban policy initiatives in a different part of the world.

Please Contribute to the Spring Informer!

I hope that you are enjoying this issue of The Informer. Did you know how much we had going on?

The theme of the spring issue will be accomplishments. This is your chance to let everyone know what you accomplished during this academic year.

Contributions of all kinds are welcome: anecdotes, an interesting story or event, a tip for other students, a personal experience, a new job, a successful internship, etc.

Send story ideas to: gstreib@gsu.edu.

Did you see the President of Rwanda?

He spoke on campus on September 16th. This was an AYSPS event, and Andrew Young also spoke. The speaker’s auditorium in the GSU Student Center was packed.

The PAUS Orientation Page

All students might benefit from a review of the PAUS orientation page. Here are instructions on how to access it:

Open up a browser and Go to https://gsu.view.usg.edu/

If you are using your home computer be sure to go through the browser tune up, even if you have successfully used WebCT before! The browser tune-up, and other Vista help information is located at http://www.gsu.edu/~wwwvst/help/index.html

Your username is the same as your Georgia State username, everything before the @ sign in your Georgia State e-mail address, and your password is the first 6 digits of your Go Solar pin number.

From the log in page, find the link that says “Course List” (right hand side of the page under “Forgot your password”) and click on it.

Click on Andrew Young School Policy Studies

Click on Orientation

Click on the green arrow to the left of AYSPS Orientation

Click on the icon on the far right of Graduate Orientation (the one that looks like a person)

Enter your username and password

If you have problems logging on, visit the help pages found at http://www.gsu.edu/~wwwvst/help/index.html

and the on line support center can be found at http://supportcenteronline.com/ics/support/default.asp?deptID=1314

For further assistance, e-mail uets-is@gsu.edu
Presidential Management Fellows (PMF)

The PMF program is one of the best ways to get started on a federal government career. You might be surprised by the types of opportunities that are available. Students are moving quickly into leadership positions, as retirements shrink the federal work force.

Getting a PMF is wonderful for the students who get the appointment, and it also adds to the prestige of the Andrew Young School of Policy Studies. This is something that PAUS students really ought to be thinking about.

PMF applications are due on October 14th. You should talk to Professor Robert Eger, if you are thinking about applying. He manages this process for our department. You must be nominated by our department and by our college to be considered for a PMF appointment.

You can learn more about the PMF here. Good luck!

The Jobs and Internship Mailing List

Do you know that we have a mailing list to let students know about job and internship opportunities?

The goal has always been to build a community of students, faculty, and alumni who let each other know about new opportunities.

Even if you are a new student, it makes sense to keep an eye out for ways to build your skills. We often have students who do multiple internships, whether they get credit or not.

Think about subscribing to this list, and think about participating. The list is great, but it would be even better if everyone got involved. Always keep an eye out for opportunities that will help AYSPS students.

http://www2.gsu.edu/~padgds/maillist.htm

Create an MPA Career Track

MPA students do have the option of creating their own career track. This must be approved by your faculty advisor prior to registration for appropriate coursework.

New Form for Directed Readings

We are gradually converting all of our paper forms to electronic formats. The directed readings form was recently converted, and this was one of our worst. This required signatures from a number of different faculty members, which is tough to accomplish.

We can send you the new form via Email, and we can route it electronically. Just fill it out and use the Email submission button on the form. Enjoy!

Local Government Fellowship Program

ICMA is pleased to announce that as of Friday, September 16, applications are being accepted for the 2006 Local Government Management Fellowship Program. Created through a partnership involving ICMA, the National Association of Schools of Public Affairs and Administration, the National Forum for Black Public Administrators, and the International Hispanic Network, the LGMF Program was created to generate interest in local government careers among recent master's program graduates.

This highly competitive career-development opportunity places fellows in a full-time, full-access local government management-track position shaped by direct mentorship under senior government leaders and rotational assignments. Talented professionals with a master's degree in public administration, management, public policy, public affairs, or related area, are given the opportunity to leap directly into action and assume real responsibility, thrive in an environment that recognizes potential, and gain unique exposure to local government.

Applications are available at the ICMA Web site http://icma.org/lgmf
PAUS Internships: Career Kick Start and Advancement

Did you know that every year our students perform academically relevant work in government, non-profit and private sector organizations – work that often leads to a full-time position or career advancement? Our internship courses, PAUS 4941 (undergraduate) and PAUS 8941 (graduate), are conducted year-round and offer students the flexibility of gaining professional experience conveniently while completing their program of study. You should begin to think about an internship immediately upon entering your program of study here at Georgia State. Click here to get started. Read through this page and then follow the directions for creating an account with the course online at VISTA. Several important points to remember about the internships that are managed by PAUS:

- You do not have to register and pay for the course when you join the course online at VISTA.
- Students find their own internships. Many students use the wealth of online search tools available at the VISTA course to secure an internship. Also, most students join our mailing list where PAUS faculty post all the internship opportunities that they hear about.
- You can conduct an internship at any point in the year. Students must conduct 200 hours of work in an internship toward completion of the course. However, students determine the start and stop dates of their internship in consultation with their intern sponsor.
- Students can register and pay for the course in either the spring or summer semesters. There is no fall registration for the PAUS 4941 or 8941 courses. Therefore, you should work with your faculty advisor to make sure that you schedule registration of the course to coincide with your graduation plans.
- The PAUS Internship Coordinators, Drs. Greg Streib and Katherine Willoughby, are available 24/7 to help you with any questions you may have along the way. Our contact information is below.

Get started with your own career advancement today!

PAUS Internship Coordinators:
Greg Streib  Gstreib@gsu.edu  404-651-4448
Katherine Willoughby  Kwilloughby@gsu.edu  404-651-4599
Fax: 404-651-1378  Fax: 404-651-1378

Some Past Employers:

U.S. Dept. of Labor, SmartMail, SouthStar, Community Development Corporation, U.S. Department of State:Bureau of Educational and Cultural Affairs, Policy and Evaluation Division, City of Conyers, Sacher Lasertechnik (Germany), FDIC, Atlanta Regional Commission, MARTA, Dekalb County Government office of Economic Development, Williams Brother Lumber Company, Mothers Against Drunk Driving – Georgia, Federal Aviation Administration, Gwinnett County, General Accounting Office, Latin American Association, Centers for Disease Control and Prevention: Office of Terrorism Preparedness and Emergency Response, City of Marietta's Economic Development Department, Delta Airlines, Scientific Atlanta, Families First, Delta Air Lines, PricewaterhouseCoopers, Workworlds Human Resource Corporation, Organization of American States, Andrew Young School of Policy Studies - Program for Rehabilitation Leadership, Dekalb Workforce Center, Turner Entertainment- Network Operations HR Department, CAIR - Council on American-Islamic Relations, Georgia Department of Human Resources, Atlanta City Council: Office of Communications, CDC Division of Reproductive Health, Peachtree City Planning Department