Members Attending: Paul Alberto, Paul Farnham, Ron Henry, Hugh Hudson, Fenwick Huss, Susan Kelley, Adam Lyons (for Joan Collier), Phillip Mitchem, Robin Morris, Jerry Rackliffe, P.C. Tai

Others Attending: Dean Dabney, Chuck Derby, Charlene Hurt, Edgar Torbert

The minutes of November 8 were approved.

Dr. Rackliffe presented a series of (draft for discussion purposes only) spreadsheets outlining 10 years of enrollments and faculty and instructional space needs along with budget implications.

**Strategic Undergraduate Enrollment Plan, Fiscal Years FY2008-2017**

This spreadsheet showed an undergraduate headcount increase of 5,751 over the 10 years, including an increase in new freshmen headcount of 1,400 stabilizing by FY2013. The projections showed an annual revenue impact of $54M by FY2017 and annual costs for additional faculty, PTIs, GTAs, additional classroom and office space, etc. of $47M by FY2017 with the remaining $7M available for action plans, strategic initiatives, etc. The projected number of additional tenure-track faculty was 304 over the 10 years.

Dr. Huss asked about the potential impact of focusing more on transfer students. Dr. Rackliffe replied that the projections assumed the same pattern of transfers as currently achieved, but that additional transfers could allow for more funding flexibility than projected.

Dr. Farnham asked about any changes in admission standards. Dr. Henry responded that no changes were incorporated in the projections. He added that while there might be opportunities to raise standards, the goal of 3,600 new freshmen was aggressive.

**Strategic Plan – Enrollment Ramp Up, Teaching Load Calculation**

This spreadsheet showed an increase in undergraduate SCHs taught of 155K by FY2017 with additional instructional capacity increased by 78K SCHs by PTIs/GTAs and 73K by new tenure-track faculty.

**Strategic Graduate Enrollment Plan, Fiscal Years 2009-2018**

This spreadsheet showed an increase in graduate student headcount of 1,111 by FY2017. The projections showed increased annual revenues from graduate enrollment of $11.8M by FY2018 and annual costs for space, assistantships, faculty, etc. of $11.9M.

Dr. Rackliffe explained that the net deficits for graduate revenues/costs in some of the earlier years in the range of $856K-$1.2M would be offset by net surpluses for undergraduate revenues/costs.

Dr. Alberto asked if there was an assumption that the Board of Regents would prefer the University of Georgia, Georgia Tech and Georgia State having satellite sites over allowing new institutions to
have graduate programs. Dr. Henry replied this was the assumption. Dr. Farnham observed that
the Board of Regents had allowed Clayton State to add an MBA program. Dr. Henry responded
that there would be 100K new students in USGa with plenty for all institutions. He added that
Chancellor Davis has a market-driven perspective on such programs.

Strategic Plan – Graduate Enrollment Increase, Teaching Load Calculation

This spreadsheet showed an increase in graduate SCHs taught of 22K by FY2017 with additional
instructional capacity increased by 11K SCHs by PTIs/PhDs and 11K by new tenure-track faculty.

Strategic Plan – Enrollment Ramp Up, Instructional Space Requirements & Availability, FY2007-
2017

This spreadsheet showed expansion of instructional capacity spacewise to accommodate 33K
students by FY2017 by adding one building per year for 10 years.

Ms. Hurt asked how IS&T would be accommodated in order to free up space in Classroom South
for classrooms. Dr. Henry replied that the SunTrust Building would allow other departments to
move and IS&T to fill in behind them.

Dr. Tai asked about the availability of One Park Place in the meantime as units move out. Dr.
Henry replied that One Park Place would be used for swing space, but would then require rent
payments as now.

Dr. Morris commented that if the University of Georgia held the line on enrollment as reportedly
they intended, this could accelerate enrollment growth at the other institutions in USGa.

Dr. Henry stated that any held or surplus FY2007 dollars should be directed to buildings, faculty
and staff to begin addressing the tremendous needs outlined in the projections.

Prepared by Edgar Torbert
Approved December 13, 2006