Members Present: Lauren Adamson, Chip Barksdale, Mac Bibb, Missy Cody, Tim Crimmins, John deCastro, Martin Fraser, Truman Hartshorn, Ronald Henry, Julie Hotchkiss, Charlene Hurt, Kurt Kepler, Michael Landau, Michael Moore, Scott Owen, Chris Paton, Robert Probst, Joe Rabianski, Robert Sattelmeyer, P.C. Tai, Vijay Vaishnavi, Bill Waugh, Carol Winkler


Visitors: Sid Harris, Fenwick Huss, Paula Stephan

The meeting was called to order at 1:05 p.m. by the chair, Lauren Adamson.

The first item of business was the approval of the February 29, 2000 minutes. The minutes were approved with no changes.

Lauren Adamson announced the schedule of the candidates for the Vice President for Finances and Administration position visit to GSU. She asked that P & D members come and meet the candidates during the time allotted.

Strategic Plan

Lauren Adamson started by stating the only order of business for the meeting would be the Strategic Plan that was submitted to P & D by the strategic planning subcommittee. Ronald Henry provided background about the strategic planning process. He pointed out the three major changes to previous draft of the plan based upon the recommendations of the subcommittee. The first change is on line 521-525. A goal was added to include building the library collection. The second modification occurred on line 565-567. A goal was added to increase redirected monies to academic programs. The last major change entailed the wording of the conclusion.

Further modifications were made after the strategic planning subcommittee approved the draft for P & D consideration. They include: Line 437-438, Wording was changed to read that the goal is to increase participation without specifying a certain number. Line 553 was reworded. Line 590 was reworded to expand on Robinson's College Global Electronic Commerce Masters (GEM) Executive MBA program. Lines 711-729 is an expansion of line 707. Two pieces of data are missing from lines 472 and 485. This data is not available at this point. After discussing the changes, Ronald Henry moved for the adoption of the document by the committee. The document was moved for consideration.

Lauren Adamson described the procedures for introducing amendments or changes. Ron Henry, as chair of the subcommittee, indicated whether or not the proposed change was friendly. If he indicated that the change was friendly, and not objection was voiced by a committee member, the change was made. If he indicated that the change was not friendly, the change was discussed and the person who proposed the change decided whether or not to introduce the proposal as an amendment. If the wording or issue behind such a change was complicated, the proposal was deferred until Thursday so the entire document could be considered once. Lauren Adamson then proceeded to focus on each section of the document.

Strategic Plan: Introduction

No changes were made to the introduction except for a typographical error on line 27. Commerce was replaced with e-commerce.

Institutional Identity

Line 65: Joe Rabianski asked that e-commerce be inserted into the sentence. After considerable discussion, Lauren Adamson suggested that a written statement be brought to the next meeting and the committee will vote on the amendment.

Line 51: John deCastro moved to change the wording from an urban research university to a research university in an urban setting. Discussion followed for and against changing the wording. Lauren Adamson called for the question and the amendment was put to vote. Ten were in favor, six opposed, and two abstentions. The motion passed and will be replaced throughout the document (lines 817 and 1127).
Strategic Planning Process
No amendments or changes were made to this section. Robert Sattelmeyer voiced concern that the document is too long which makes it difficult to focus on the goals.

Environmental Changes
Line 244: Michael Landau recommended changing the sentence to reflect the salary cut under the new governor. The recommendation was declined.

Line 250: The line was amended to read: The goal of the 1995 strategic plan to redirect monies so that the proportion of the budget allocated to academic programs would increase was only marginally realized.

Goals and Priorities
Line 317: Vijay Vaishnavi discussed removing the phase or that demonstrate promise of becoming so. The motion was put to a vote and did not pass.

Enhance the Academic Mission
Line 381: The line was amended to read: The goal is to maintain or increase diversity while increasing the quality of the incoming students.

Line 396: Discussion centered around the exact goal of the university and its recruitment efforts. Charlene Hurt suggested that line 397 includes the phase student makes timely progress towards graduation. Carol Winkler wanted to delete the last two sentences of the paragraph. Lauren Adamson suggested the committee revisit the paragraph at the next meeting.

Line 400: The word courses was inserted after three.

Line 423: The line was amended to read: The goal is to increase the number and value of undergraduate scholarships.

Line 449: John deCastro asked a question about the 85% retention rate. Ron Henry stated that 85% is the average percentage for research universities. The line was amended to read: The goal is to increase the retention rate to 85% for the Fall 2004 freshman class.

Line 472: The committee will come back at the next meeting with the exact wording but for the present the line was amended to read: The goal is to increase student involvement in such activities.

Line 476: The sentence was amended to read: The goal is to align the university with a different athletics conference that includes more of the university's peers.

Line 485: Discussion centered on again on the exact numbers. Kurt Keppler stated that the exact numbers would be estimates. The committee will come back at the next meeting with the exact wording but for the present the line was amended to read: A goal is to increase student participation in service activities.

Line 498: No changes but Tim Crimmins suggested that the number 50 on be inserted (Line 383) for an increase in international students at GSU. This would parallel Lines 498-499.

Graduate Experience
Line 521: Vijay Vaishnavi commented that the language is very general. Charlene Hurt noticed that the language is a part of the library's own strategic plan.

Line 528: The sentence was amended to read: Graduate faculty members serve as mentors directing the research of graduate students and supervising their maturation as teachers-scholars. Formal guidelines for these mentoring relationships are under development (Spring 2000). Carol Winkler agreed to bring new wording for the end of the paragraph to the next meeting.

Line 534: The sentence was amended to read: The goal is to be more competitive for strong graduate students by increasing the number, value and benefits of graduate assistantships and fellowships.

Line 553: Discussion centered around the wording of the goal. Joseph Rabianski and Vijay Vaishnavi would like the wording change. The committee will revisit the goal at the next meeting.
Line 581: The line was amended to read: Concomitantly, the Computer Science department may seek authorization for a doctoral program in computer science.

Line 588: The line was amended to read: A goal is to develop more joint degree programs including those with national and international universities that will enhance the University's programs and reputation.

Discussion continued on the Yamacraw Project and interdisciplinary collaborations between Computer Science and Computer Information Systems. Martin Fraser and Vijay Vaishnavi both expressed concern over the wording of the paragraph. Joseph Rabianski suggested that the paragraph be reworded due to the listing of specific programs. Furthermore he added that his ideas were not incorporated into the paragraph. Lauren Adamson suggested that he bring a written amendment to the next meeting.

Line 595: The line will be reworded by the College of Business

Line 707: The word five-year was added to the goal. Ronald Henry will go through the document to add the word five-year where appropriate.

Line 743: The phrase a Center for Sustainable Cities was replaced with an urban initiative. Additionally, urban policy studies and real estate were added to the list.

Line 850: The phase: and for providing or coordinating support for instructional technology was added to the end of the sentence.

The meeting was dismissed at 2:55 p.m. with plans to continue the discussion on Thursday, March 30, 2000.

Gary Longstreet
Committee Assistant