
ORDER: The chair, President Carl V. Patton, called the meeting to order at 3:10 p.m.

MINUTES: The minutes of the May 11, 1995 and the September 28, 1995 meetings were approved.

PRESIDENT'S COMMENTS:

President Patton welcomed everyone back for the first regularly-scheduled Senate meeting of the year. This will be another productive academic year; as always there are some challenges, not the least of which is the Governor's request for a five percent state budget redirection. In the longer view, we are in a pivotal view of Georgia State. We are being noticed by our counterparts at other universities, leaders in governors, captains of industry, and members of the media. They are recognizing that we are a first-rate institution that offers a lot not only to academe, but to the city, state and nation. This new awareness is not an accident. It follows a period of careful study, analysis and planning on the part of students, faculty, staff and administrators over a number of years. We set a vision for the University to emerge a premiere urban research university. We are embracing the urban part of our mission in a very dynamic way; our presence in Atlanta gives us
an enviable connection to the real world. Our voice as an institution as well as individuals shapes public policy and is authoritative, our citizenship is valued, our economic impact on the region is felt, and with the recent passing of the Downtown Improvement District effort, the business community has recognized its need to support and help us. By taxing themselves an additional four percent, the business community is joining us in trying to assure that Georgia State and the neighborhood of which we are a part will be a safe, clean, secure place. Business is realizing that Georgia State and the downtown are integral; we do not have the option of leaving. We are becoming a part of the city rather than a part from it. The new campus plan to be considered today says a lot about us. We will have a lively and active campus at all hours of the day. We will have more students at events of all kinds and more opportunities for student and faculty interaction outside of the classroom. We continue to pursue a state-of-the-art classroom building as the top priority item for the Regents general obligation bond list. Atlanta, the heart of the Southeast, is now holding Georgia State closer to its heart. I hope this allows us to achieve new greatness.

Concerning the research mission, for a long time Georgia State has quietly racked up a number of significant accomplishments in research such as the language research center, policy research center, economic forecasting center, drug discovery group, aids drug discovery project, research in the biological sciences, the CHARA area of telescopes that we will soon building in California, public policy research, and fiscal health in other areas, a wide variety of other areas, and certainly our involvement in the Georgia Research Alliance. All of these efforts have received wide acclaim. We have a deep pool of talent and great potential; we can become a serious force by addressing issues through research and by contributing to the foundation of truth. Research must make a difference, must tackle tough problems and come up with solutions. But it is just as critical that we maintain a strong presence in conducting basic research that adds to the body of knowledge. The immunologist Hans Zenser describes basic research this way: every new discovery is a stepping stone to new understanding. The one who places the last stone and steps across to terra firma of accomplishment gets all the credit, but this ultimate discovery for which people get credit is not possible without the stepping stones. Dr. Patton wants Georgia State to be the university that puts more of those stepping stones in place in addition to solving problems and issues. The community has agreed with this; we have set a goal as part of our strategic planning process, and our goal is to be officially be classified as a Carnegie Research II Institution within the next five to seven years. This means that our degree offerings, the quality of our faculty, and the level of our research funding are comparable to the leading institutions in the United States. When we achieve Research II, this accomplish will place us among only 125 of the 3,600 colleges and institutions, both private and public, in the United States. This is in the top three percent. Dr. Patton believes that we can get there by attracting additional federal research funds in the neighborhood of $5 million per year. Our total sponsored program funding at this point is $27 million per year. Of this, $10 million is federal funding. So we must move from $10 million to $15 million to achieve Carnegie Research II. A $5 million or 50 percent increase in federal funding will not be easy; the effort will strengthen us.

Concerning the word "premier," we must adopt the best traits of the best urban universities. For example, the village quality and the neighborhood vitality of New York University, the strong policy voice of the University of Chicago, and the realization of a dream that characterizes the University of Cincinnati which 20 years ago set as its goal becoming a premier urban university and achieved it. A combination of these three and others like them are our models. Also, Georgia State should be known and respected for the quality of its teaching, for keeping students central to its effort, for
providing the students with the services they need to be successful in their academic and personal lives, for producing excellent leaders, for addressing the questions that other institutions shy away from, and for building another Atlanta, We should reach our full potential and all of us should be part of that journey. Getting from here to there, is going to mean more change but the effort will be worthwhile. Our achievements are being recognized; our students and faculty are winning more awards; the colleges continue to receive greater acclaim. The work we are doing collectively as an institution to position Georgia State not only as a serious player in the affairs of this city, but in terms of the State and Nation in academe is being recognized. We are trying to use this increased recognition to build support for the institution.

There never is enough money to support everyone as fully as needed. That is why we are now letting people know about the quality of this institution so that we can work to accomplish that private support we need so much. We are seeing the fruits of this hard work -- the Rialto Campaign raising $10 million from the private sector, support from the Governor and Legislative special funding, a total of $15 million to reduce the debt burden on our student housing. This will allow the halls to be affordable to the students. We have also received a half million dollars from the Legislature for the physical research center, a half million dollars for the health policy center, and now several million dollars to help complete the science building. We have also received money from the Georgia Research Alliance -- about $12 million alone for an endowed chair, research support, and research laboratory construction. But we need to do more. What we are doing is beginning to launch a comprehensive campaign to get the funds to move Georgia State to the next level of excellence. We hope to launch a $50-$100 million campaign after the Olympics and before the year 2000. We need the resources to make Georgia State a better academic environment -- for scholarships, endowed chairs, and for faculty support.

What is most important to the future of this institution is its people. Faculty need to teach and to care about each student, to do research and share it with society, to serve the community and to bring the service back into the university. As President, he will continue to work to raise the finds to the institution and to be sure that the Regents and the Legislature recognize the value of Georgia State, and to assure that the business community and the news media give us our due. Together we can make a tremendous difference in the lives of our students, in academe, as well as in the city, state and nation.

NEW BUSINESS:

The chair said that there are six motions in the materials distributed to be discussed as well as one additional item to be presented. He called on Paula Stephan, Chair of the Executive Committee of the Senate.

MOTIONS FROM THE EXECUTIVE COMMITTEE:

Paula Stephan said that there are three motions from the Admissions and Standards Committee; the Executive Committee recommends a "do pass" on all three. Also, the 1996-97 Academic Calendar needs to be addressed; this was a handout at this meeting.
Paul Wiita, Chair of Admissions and Standards, presented the first three items on the agenda.

1. Revised Policy on Student Admissions. Standards are being raised for both incoming freshmen and transfer students. To come in as regular students, a predicted grade point average of 2.1 will be required instead of 1.8 which is what it has been in the past. They hope to raise this again in a year or two after looking at the impact on enrollment. Also being recommended is a 1.8 predicted grade point average for eligibility for admission for placement under the Department of Learning Support Programs. For transfer applicants, the key point is that they must all have a GPA of 2.1. The motion was seconded. Discussion was called for. Katharine Stone of Learning Support Programs (LSP) asked for a friendly amendment. There are a number of places in the document referring to the CPE (Collegiate Placement Examination). This exam is being phased out, and a new computer generated examination and assessing instrument in being put in place called COMPASS. The friendly amendment is to show both instruments in the document. The amendment was accepted. The question was called. The motion carried.

2. Requirements for Baccalaureate Double Majors and Dual Degrees. We will now be providing our students with the facility that students have at most universities of obtaining double majors if they can satisfy the requirements in both areas. The second offering is to replace the idea of a second baccalaureate degree with a dual degree that implies that a person can get them in one or more colleges and we are allowing residency requirements to be satisfied by the first degree so long as the second degree is completed within five years of the first degree. The motion was seconded. There was no discussion. The motion carried.

3. Academic Suspension and Exclusion Policy. Previously, the policy was three strikes and you're out; this changes the policy to two strikes. On the other hand, when students are have been suspended for the first time, they are required to undergo a session with the Counseling Center to point out where their difficulties are in hopes that they will not fail a second time. If they do, however, they will be excluded. The motion was seconded. There was no discussion. The motion carried.

3.A. Proposed Academic Calendar, 1996-97. (This is not a numbered motion distributed before the meeting; it was distributed at the door.) The calendar starts a little later and makes adjustments for the Olympics, but otherwise does not have any of the difficulties of calendars in some years past. The motion was seconded. There was no discussion. The motion carried.

Dr. Patton called on Tim Crimmins, Chair of the Committee on Planning and Development.

4. Georgia State University Campus Master Plan Principles. The plan was presented for approval with one exception, the addendum handed out at the door (to be added to Principle 4, iteration F). The addendum read, "Link the Georgia State University Village with the Central Business District." The motion was seconded. Crimmins said that there was a four-page background statement before the Principles section which describes how the overall change and
how Georgia State University will be approaching campus planning, moving from a platform concept that we have had for the past twenty years to one that disperses throughout the downtown; this is followed by four principles that describe how this will be done. This sets up the framework for a much-more-detailed master plan that will follow these principles. Crimmins thanked Barbara Ray, chair of the subcommittee that worked out this plan for the past four-five months. Dr. Patton also thanked her. The motion carried.

Dr. Patton called on Sheryl Gowen, Chair of the Committee on Statutes and Bylaws.

5. **Change in the Membership of the Budget Committee.** This is to change the wording so that the Budget Committee and the FACP Committee have the same membership. The motion was seconded. Discussion was called for. A friendly amendment was introduced by Katharine Stone. One of the members listed is from LSP, but since LSP is now a department in Arts and Sciences they will not need separate membership. This was accepted as a friendly amendment. The motion carried.

6. **Change in the Method of Appointing Student Members to the Committee on Cultural Diversity.** The change would be from being appointed by the University President and approved by the Senate Executive Committee to being appointed by the Dean of Students. The motion was seconded. There was no discussion. The motion carried.

COMMITTEE REPORTS:

APACE (Dave Vanko, Chair): The committee met five times since the April, 1996 meeting of the Senate. The work of the committee includes the following. Program Reviews: (1) Adopted reports from the Undergraduate and Graduate Councils on program reviews for (1) the Department of Mathematics and Computer Science, and (2) the School of Public Administration and Urban Studies. Center Reviews and Center Proposals: recommended approval of proposed centers (1) Environmental Research Center and (2) Center for Ethics. New Program Proposals: recommended the forwarding of changes in the proposal for a Master of International Business program to the Board of Regents. The Board subsequently invited a formal proposal, which is being developed. Deactivations of Programs: recommended approval of proposals to deactivate (1) M.Ed. Major in Vocational Education and (2) Ed.S. major in Vocational Education. Other Actions: (1) modified and recommended adoption of an updated Curriculum Development policy to be included in the Faculty Handbook, (2) adopted revised Procedures for Academic Program Review, (3) adopted a modified Program Review Schedule, (3) Elected members of a new Academic Program Review Committee, and (5) adopted a new formula for establishing the University Graduate Council and elected several new members to that body. Pending Business: (1) ongoing program reviews for the School of Music and the Departments of Sociology, Social Work, and Early Childhood Education; (2) initiation of program reviews for the Departments of Biology, Chemistry, and Applied Linguistics and English as a Second Language; (3) initiated discussions regarding Writing Across the
Curriculum; and (4) evaluation of proposed Masters Degree in Physical Therapy.

Admissions and Standards (Paul Wiita, Chair): The committee worked on the items voted on today. They have worked a minor Catalog revision re the calculation of hours needed for graduation and they have also discussed allowing graduate hours to count for undergraduate residency credit for teacher certification degree. There were five petitions over the summer; they have rejected three and accepted two. There have been four petitions fall quarter, one has been accepted and three are still under consideration. There are active subcommittees working in admissions advisory, housing advisory, academic standing and on the Regents reading test for ESL students.

Athletics (Dan Franklin, Chair): No report.

Budget (John de Castro, Chair): Since the last meeting, the Budget Committee has met five times, revamped the subcommittee structure of the Committee. They have reviewed and discussed the recreation center proposal, funding for the Rialto project, funding for the Olympic dormitories, Regents funding formula, and reallocation and redirection, which will be the major portion of the agenda for the remainder of the fall.

Commencement (Carl Patton, Chair): Three items have been discussed: (1) Honorary degrees will now be allowed in the University System up to two per year. There is a subcommittee working on the procedures by which recipients will be chosen. The procedure has been prescribed by the Regents and we must adapt it for our institution; the procedure will be reported to the Senate soon. (2) Limitation of four tickets for commencement exercises in the main area for each graduate; after these have been seated, others may be seated in the remaining area and then into the overflow area. (3) An outstanding speaker for the commencement exercises on December 10, Bill Dauberg, who is not only our alumnus but also is the latest member of the Board of Regents. Faculty were encouraged to attend and support their graduating students.

Committee of Chairs (Paula Stephan, Chair): The Committee of Chairs has met twice. The focus of the group is to coordinate activities and to discuss items before the various committees. Creation of a Senate Web Page is of high priority toward the end of greatly reducing the number of paper documents and minutes distributed. They hope to have an abstract that is posted and updated each week and hope that it will be available by winter quarter. We will update you about this later.

Executive Committee (Paula Stephan, Chair): The committee meets about twice a month. In October 6, the committee had a one-day retreat. They focused primarily on five issues including semester conversion, processes to be followed in the redirection of funds -- especially academic programs and units, implementation of the Strategic Plan, the HOK report, issues related to assessment. The also discussed issues related to improved communication. There is a lot of change going on, and it is essential for people to understand what is going on as we undertake these processes.

Cultural Diversity (Bea Yorker for Edi Guyton, Chair): No Report.
Faculty Affairs (Brenda Smith, Vice Chair, for Gabor Patonay, Chair): A overview of the discussions in the committee include: (1) Parking. This still has not been settled. Several years ago, Faculty Affairs discussed parking as being part of the benefits package of faculty. Ashley Crosier, Assistant Vice President in Financial Affairs, came to the meeting. She has set up a university-wide advisory committee to review parking and see if there are other solutions. (2) They discussed guidelines for course syllabi; there is a concern about tone being professional and respectful of students. (3) They had a briefing from the Center for Professional Growth and Development. It all looks very promising. Professional Development has been called for a long time; we hope that their work will affect and involve all of us. (4) They had questions about reorganization and the procedures concerning these. The procedures for the administration of student evaluations and whether or not they could be administered on exam day. Faculty Affairs resolved the issue but it has gone to another committee for discussion as well (resolution not stated). (5) Discussed the problem of eating in classrooms in Classroom South; no conclusion. (6) Dating Policy; issue postponed. (7) They discussed at length a Proposal for a University Promotion and Tenure Advisory Committee brought to the committee by the Provost. The committee would assist the Provost with the dossiers and give him advice. He provided a proposal, they discussed it, it has been placed in a subcommittee. They hope to have a proposal to the Senate by spring. Presently the Provost can appoint members to the committee. He wants the committee to think about formalizing this and being more inclusive in the membership to strengthen the advice he can get. Smith introduced Les Rue to give an update on Georgia Legislature House Bill #311, dealing with retirement credit for unused sick leave.

Les Rue: This bill will give teachers credit toward retirement for unused sick leave. We do not get credit now. There are two basic arguments to support this. (1) The current system encourages people to abuse the sick leave policy and those who do not abuse it, are not rewarded. (2) State Merit employees do get credit toward retirement. The two largest retirement systems in the State should be compatible. The bill has a good chance of passing this year. If any one knows any State legislators, they should notify them. This policy would benefit each of us.

Fiscal Advisory Committee to the President (FACP) (Ron Henry, Chair): The committee has been meeting very frequently. The major focus has been on (1) budget redirection and (2) the allocation of contingency funds.

Library Advisory (Dennis Thompson, Chair): The committee met in October. They discussed (1) allocation of funds to the colleges and departments and (2) the ongoing issue of the renovation of the Library. The next meeting is November 16; they will discuss recent data on user survey of the Library.

Nominations (Francis Rushing, Chair): No report.

Planning and Development (Tim Crimmins, Chair): There are two subcommittees currently at work that will be bringing matters before the Senate: (1) Strategic Planning Subcommittee chaired by Dr. Henry: The last time we saw the Strategic Plan was when it was adopted at a special, called
meeting of the Senate. This subcommittee will be moving the Strategic Plan elements from general concepts to specific action plans; they will identify areas to which redirecting funds might be inserted. They anticipate a further refined Strategic Plan to the Senate, perhaps in winter quarter.

(2) The Capital Budget and Space Allocation Committee (CBSAC), also chaired by Dr. Henry, is looking at the short term and the long term space needs of the university and the HOK study which was conducted by outside consultants is being considered. The report has identified what we have all known for a long time -- that we are an underspaced university. We now have comparative data to justify our space needs to the Board of Regents. CBSAC has been trying to deal with short term space needs for this year and next as opposed to four or five years from now.

Research (Chuck Derby, Chair): The committee met in August and September. The following four issues are reported: (1) Internal Grants Review Subcommittee. This subcommittee has been working with Vice President Arrington and the Research Office on changes in the internal Grants Program. Specific issues include developing a new bank of reviewers for the grants program review panels, developing a schedule of events for each grant program to ensure timely review of grants and notification of the Research Office decisions, improvement in summary statements -- explanation and justification for decision, creating clearer instructions for applications to grants program, especially the Chancellors Initiative Fund, and funding of Graduate Research Assistantships; (2) The Center Review Subcommittee (joint with APACE) plans to review three research centers this year; (3) Reviewing policy documents developed by the Research Office -- (a) Scientific Integrity, which is necessary for NIH accreditation, and (b) Intellectual Property Rights; and (4) Research Infrastructure Subcommittee, currently chaired by Steve Manson, is designed to identify and respond to issues related to how the research community can be enhanced by improvements in research infrastructure -- communication through the network, library issues, etc. At the present time the subcommittee is primarily reactive and will respond to issues.

Statutes and Bylaws (Sheryl Gowan, Chair): The committee met in October. Two issues the committee worked on were passed today. They are looking at the makeup of the Administrative Council and are working on a series of comprehensive by not substantive changes to the Statutes and Bylaws. This should be coming forth at the winter meeting.

Student Life and Development (Kurt Keppler and Said Schwarz, Co-Chairs; report by Keppler): The committee has been addressing (1) and absence policy for athletes, (2) a policy draft for students who travel outside Atlanta, (3) a policy on the posting of flyers, and (4) the membership was taken on a tour of Olympic buildings.

Student Discipline (Al Smith, Chair): The committee meets when matters are brought before them. So far this year, no matters of student discipline or related matters have been brought to the committee.

ANNOUNCEMENT:

Fred Massey suggested, in view of the comments from Les Rue, that Tom Lewis work with Financial Affairs to draft a document about House Bill #311 and distribute it to the deans, staff and
faculty and suggesting the notification of their representatives. President Patton said that this was a good suggestion. Tim Crimmins suggested that using the INSIDER would be a good way to distribute the information quickly. Lewis reported briefly on the status of the bill at this time. Massey indicated that timing is important; the legislature will meet January 8. Letters or communications anytime before then would be good. Lewis suggested that we should know something perhaps as early as the third week in January about the likelihood of passage. Patton said that the needed information would be distributed very soon.

OLD BUSINESS: None.

ADJOURNMENT: The meeting adjourned at 4:05 p.m

Carolyn Robison, Secretary
University Senate

/beb

NOTE: These are summarized minutes. An audio tape of the meeting and copies of all materials are on file in the University Senate Office.)